

# Dynamic Assignment with Limited Commitment

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- ▶ A's private value evolves over time
- ▶ P can not use money, cannot commit to future allocation
- ▶ P wants to allocate only when agent type is high

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### Not necessarily physical resources

- ▶ P: firm owner; A: expert
- ▶ A's private information: project return
- ▶ P is more conscious than A

is not about...

- repeated cheap talk/  
delegation
- full commitment
- durable good selling
- independent/constant types
- limit case  $\delta \rightarrow 1$

is about...

- general mechanisms
- commitment to today
- allocation w.o. money
- persistent types
- fixed discount  $\delta$

## Leading Example

- ▶ 1 Principal, 1 Agent, 1 unit,  $T = 2$ , no discount
- ▶  $A$ 's private payoff type:  $\theta_1 = l$  or  $h$  with equal probability,  $l = 1$ ,  $h = 3$ ;  $\theta_2 = \theta_1$  with probability  $\frac{3}{4}$
- ▶  $P$  can supply at cost  $c = \frac{7}{4} < E(\theta) = 2$
- ▶ Payoff in case of allocation:  $\theta_t$  for  $A$ ,  $(\theta_t - c)$  for  $P$

What can  $P$  obtain?

- ▶ No contracting: immediate allocation
- ▶ Contracting with full commitment?
- ▶ Contracting without inter-temporal commitment?

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The 2-period problem is essentially static

- ▶ No information can be elicited in period 2
- ▶ Only period 1 report matters

# Commitment Solution (Guo and Horner, 2018)

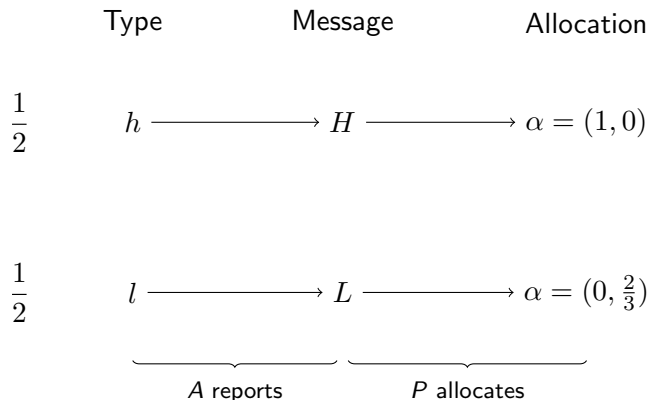


Figure 1: Optimal direct mechanism with commitment



## Role of Commitment

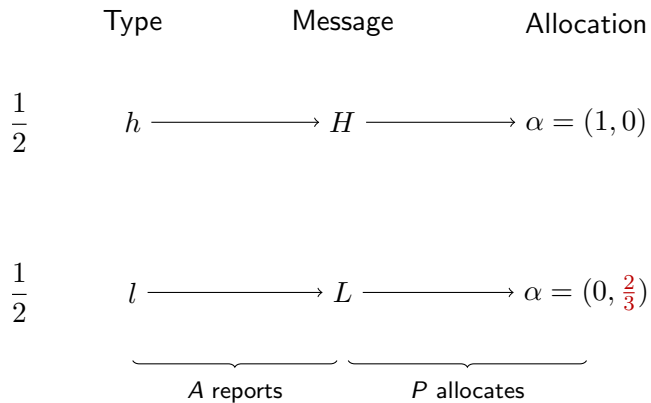


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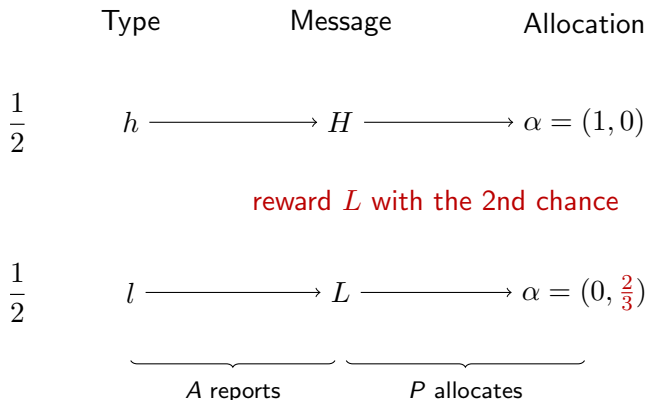


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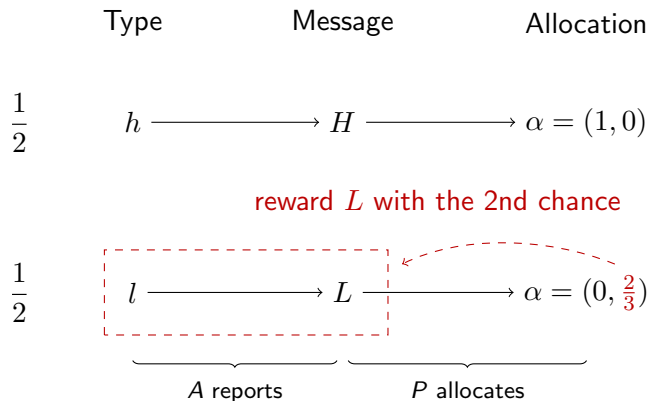


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# This Paper: Limited Inter-temporal Commitment

## $P$ 's Sequential Rationality

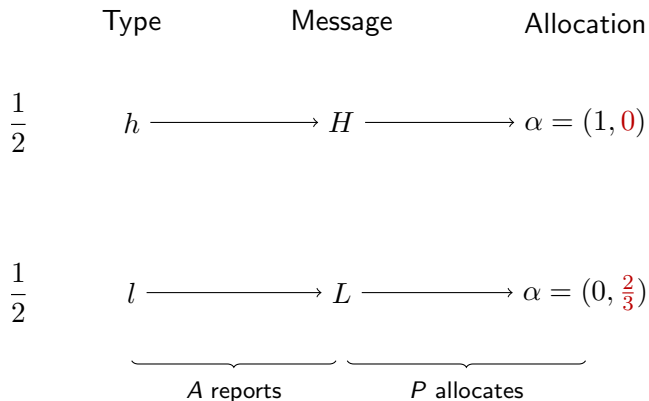


Figure 3: Optimal mechanism fails without commitment

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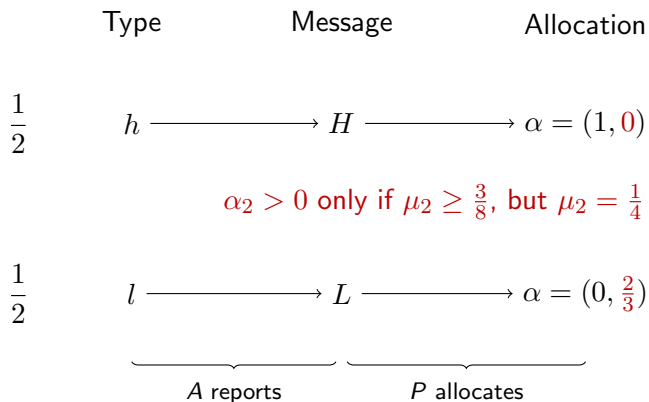


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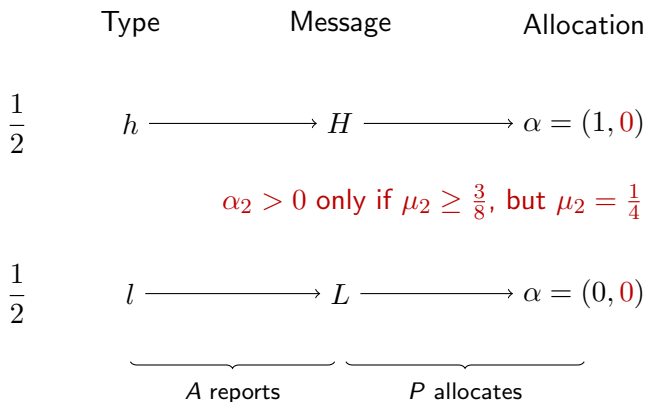


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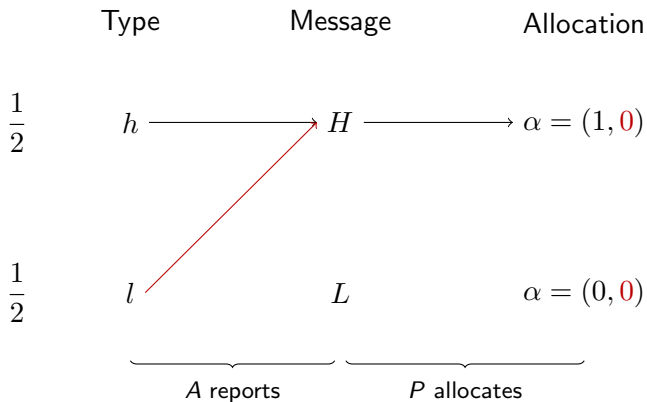


Figure 3: Optimal mechanism fails without commitment

What Can  $P$  Do?



## An Improvement Through Noisy Communication

Type	Input	Output
$\frac{1}{2} h$	$h$	$H$
$\frac{1}{2} l$	$l$	$L$

Figure 4: Optimal 2-signal communication device in period 1

# An Improvement Through Noisy Communication

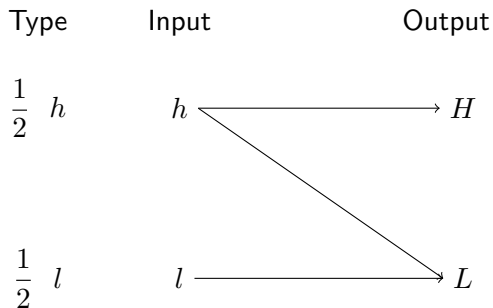


Figure 4: Optimal 2-signal communication device in period 1

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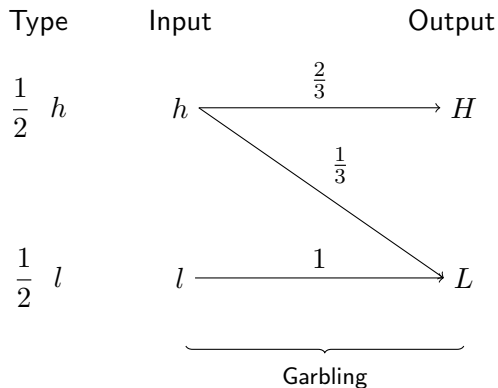


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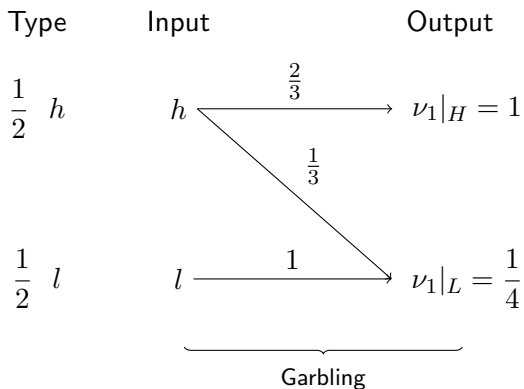


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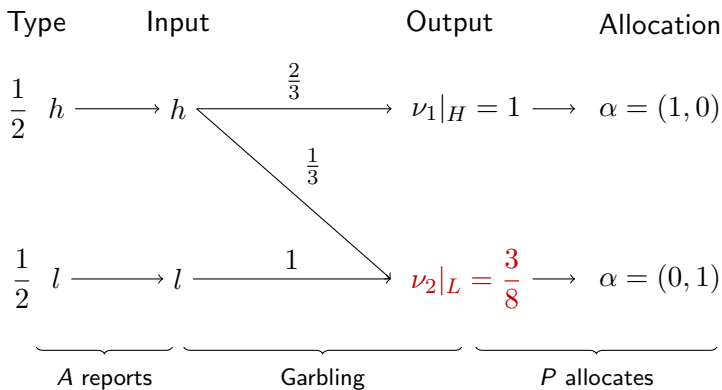


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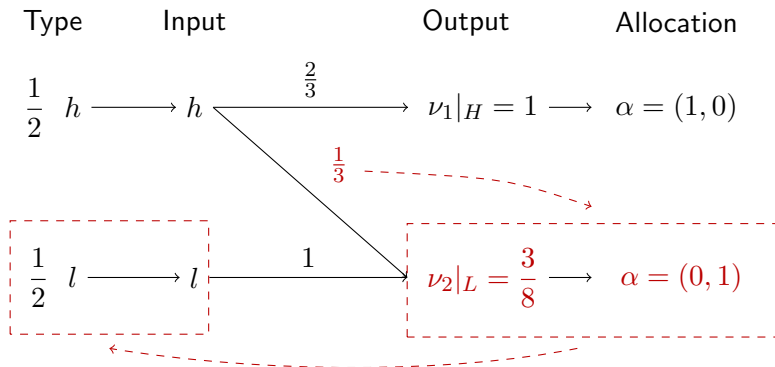


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# The Optimal Noisy Communication

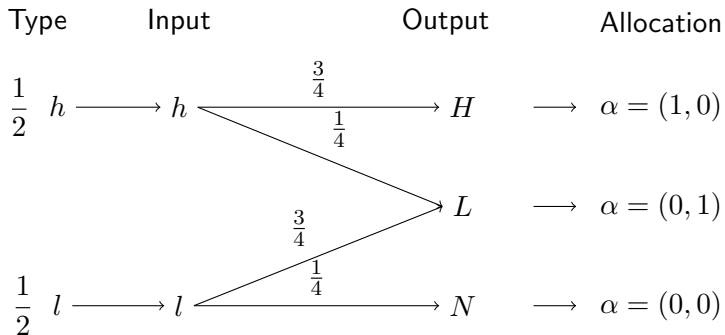


Figure 5: Optimal communication device in period 1

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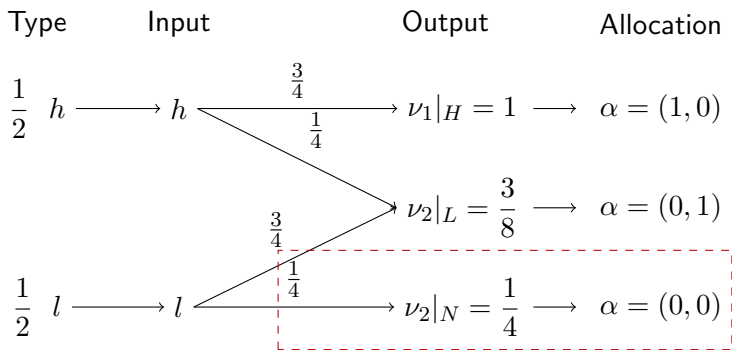


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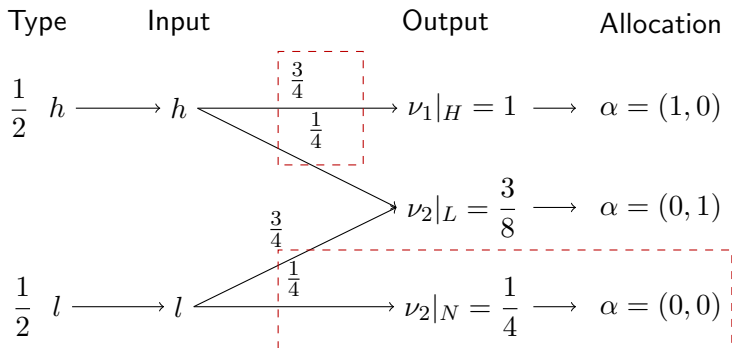


Figure 5: Optimal communication device in period 1

MODEL

## Environment

- ▶ 1 Principal, 1 Agent, 1 item,  $2 \leq T \leq \infty$ , common discount  $\delta$
- ▶ A's value:  $\theta_t \in \{l, h\}$ ,  $P(v_1 = h) = \frac{1}{2}$ ,  $P(h|h) = P(l|l) = \rho \geq \frac{1}{2}$
- ▶ P supplies at a constant cost:  $c \in (l, h)$
- ▶ P cannot commit to the future allocation
- ▶ Payoff of A:  $\sum_t \delta^{t-1} a_t \theta_t$ , payoff of P:  $\sum_t \delta^{t-1} a_t (\theta_t - c)$

## Mechanism

- ▶ In each period,  $P$  proposes a mechanism  $((R_t, S_t, \beta_t), \alpha_t)$
- ▶  $A$  chooses a report  $r_t \in R_t$
- ▶ A random signal  $s_t \in S_t$  is generated according to  $\beta_t : R_t \rightarrow \Delta(S_t)$
- ▶ The allocation is realized  $\alpha_t : S_t \rightarrow \Delta(A_t)$  where  $A_t = \{0, 1\}$

Classical revelation principle fails without full commitment

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Revelation principle with **full** commitment

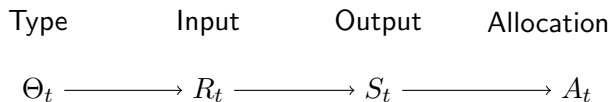


Figure 6: A general stage mechanism

Classical revelation principle fails without full commitment

Revelation principle with **full** commitment

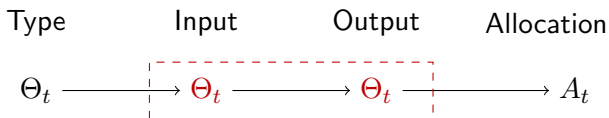


Figure 7: A direct stage mechanism

Classical revelation principle fails without full commitment

Revelation principle with **limited** commitment

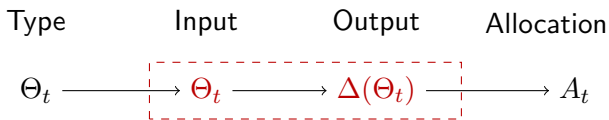


Figure 8: A canonical stage mechanism



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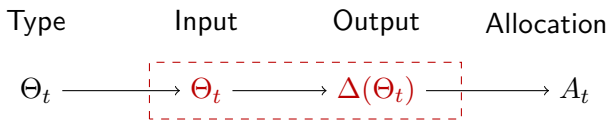


Figure 8: A canonical stage mechanism

Dynamic mechanism  $\Rightarrow$  self-persuasion + stage mechanism  
constrained by sincere report

RESULTS  $T=2$

Let  $\mu_t, \nu_t \in \Delta(\Theta)$  denote  $P$ 's belief about  $\theta_t$

▶ Let  $\mu_t$  denote  $P$ 's belief at the beginning of  $t$

▶ Let  $\nu_t$  denote  $P$ 's belief at the end of  $t$

▶ When  $T = 2$ ,  $\underbrace{\nu_2 = \mu_2}_{\text{pooling}} = \underbrace{\nu_1 \rho + (1 - \nu_1)(1 - \rho)}_{\text{evolution}}$

Let  $w_t(\nu_t)$  denote  $P$ 's conditional stage payoff

▶  $w_1(\nu_1) = \alpha_1(\nu_1)(E_{\nu_1}(\theta_1) - c)$

▶  $w_2(\nu_2) = (1 - \alpha_1(\nu_1))\alpha_2(\nu_2)(E_{\nu_2}(\theta_2) - c)$

In period 2, the mechanism selection only depends on  $\nu_2$ :

$$\alpha_2(\nu_2) = 1 \text{ iff } E_{\nu_2}(\theta_2) - c \geq 0$$

$$\text{iff } \nu_2 \geq \frac{c-l}{h-l}$$

$$\text{iff } \nu_1 \geq \frac{1}{2\rho-1} \left( \frac{c-l}{h-l} - 1 + \rho \right)$$

## Optimal Mechanism $T = 2$

In the first period, the principal designs a contract  $(\beta, \alpha)$  to maximize her expected payoff:

$$\begin{aligned} & \max_{(\beta, \alpha)} \sum_{\nu_1 \in \Delta(\Theta)} \left( \sum_{\theta_1 \in \{l, h\}} \mu(\theta_1) \beta(\nu_1 | \theta_1) \right) [w_1(\nu_1) + \delta w_2(\nu_1)] \\ [IC_{\theta_1}] & \sum_{\nu_1 \in \Delta(\Theta)} \left[ \beta(\nu_1 | \theta_1) - \beta(\nu_1 | \hat{\theta}_1) \right] [\alpha_1 \theta_1 + \delta(1 - \alpha_1) \alpha_2 E(\theta_2 | \theta_1)] \geq 0 \\ [BC_{\nu_1}] & \nu_1 \left( \sum_{\theta_1 \in \{l, h\}} \mu_1(\theta_1) \beta(\nu_1 | \theta_1) \right) = \mu_1(h) \beta(\nu_1 | h) \end{aligned}$$

How to solve the constrained persuasion? cbp

In the first period, the principal designs a contract  $(\tau, \alpha)$  to maximize her expected payoff:

$$\max_{(\tau, \alpha)} \sum_{\nu_1 \in \Delta(\Theta)} \tau(\nu_1) [w_1(\nu_1) + \delta w_2(\nu_1)]$$

$$[IC_I] \quad \sum_{\nu_1 \in \Delta(\Theta)} \tau(\nu_1) \frac{\mu_1 - \nu_1}{\mu_1(1 - \mu_1)} [\alpha_1 \theta_1 + \delta(1 - \alpha_1) \alpha_2 E(\theta_2 | \theta_1)] = 0$$

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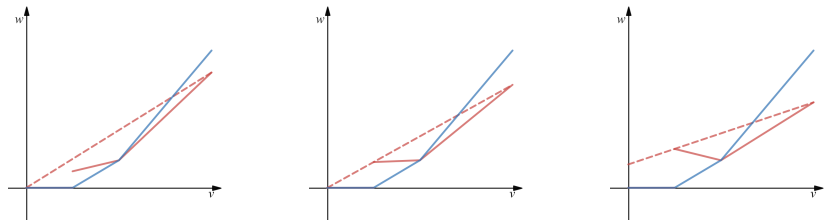
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## Optimal Mechanism $T = 2$



**Figure 9:** The solid blue line depicts  $w(v_1)$ , while the solid and dashed red lines depict  $\mathcal{L}(v_1, \eta) = w(v_1) + \eta IC(v_1)$  and its concavification



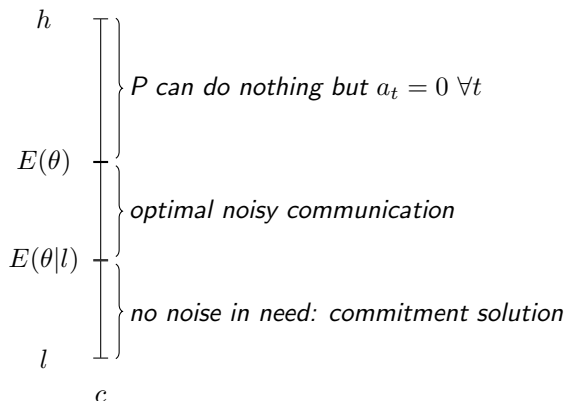
## Proposition

Suppose  $\delta \geq \frac{l}{E(\theta|l)}$ , the optimal mechanism is as follows:

- ▶ When  $c \geq E(\theta)$ ,  $S_1 = \{\mu_1\}$ ,  $\beta_1(\mu_1|h) = \beta_1(\mu_1|l) = 1$ ,  
 $\alpha_1(\mu_1) = \alpha_2(\mu_1) = 0$ .
- ▶ When  $E(\theta|l) \leq c < E(\theta)$ ,  $S_1 = \{0, \bar{\nu}, 1\}$ ,  
 $\beta_1(1|h) = 1 - \beta_1(\bar{\nu}|h) = \frac{\delta(1-2\bar{\nu})E(\theta|l)}{\bar{\nu}l + \delta(1-2\bar{\nu})E(\theta|l)}$ ,  
 $\beta_1(\bar{\nu}|l) = 1 - \beta_1(0|l) = \frac{(1-\bar{\nu})l}{\bar{\nu}l + \delta(1-2\bar{\nu})E(\theta|l)}$ ,  
 $\alpha_1(1) = 1$ ,  $\alpha_1(\bar{\nu}) = \alpha_1(0) = 0$ ,  $\alpha_2(\bar{\nu}) = 1$ ,  $\alpha_2(0) = 0$ .
- ▶ When  $c < E(\theta|l)$ ,  $S_1 = \{0, 1\}$ ,  $\beta_1(1|h) = \beta_1(0|l) = 1$ ,  $\alpha_1(1) = 1$ ,  
 $\alpha_1(0) = 0$  and  $\alpha_2(0) = 1$ .

## Proposition

When  $\delta \geq \frac{l}{E(\theta|l)}$ , the optimum is as follows:



## Remark 1: Menu Implementation

The optimum is not implementable by a menu of contracts

- ▶ Menu implementation: agent randomization/mixed strategy
- ▶  $IC_h$  is slack:  $h$  should generate 2 messages but has no incentive to randomize

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Implication: an **explicit** garbling device is **NECESSARY**

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Implication: an **explicit** garbling device is **NECESSARY**

In contrast:

- ▶ With money: transfer fills payoff gap (Doval and Skreta, 20)
- ▶ With commitment: no need to distort  $h$  (Guo and Horner, 18)

## Remark 2: Capacity Restriction

What if  $P$  can allocate 1 unit in each period?

### Lemma

*If  $T < \infty$ ,  $A_t = \{0, 1\} \forall t \leq T$ ,  $P$  cannot improve upon the default action.*

## Remark 2: Capacity Restriction

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### Lemma

*If  $T < \infty$ ,  $A_t = \{0, 1\} \forall t \leq T$ ,  $P$  cannot improve upon the default action.*

### Proof.

- $t = T$ : no information, allocation based on belief;
- $t = T - 1$ : low type deviates to report high.



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Two commitment issues

- ▶ Punishing H: it is not too tempting to mimic  $h$
- ▶ Rewarding L: it is worthwhile to admit  $l$



## Remark 2: Capacity Restriction

### Two commitment issues

- ▶ Punishing H: it is not too tempting to mimic  $h$   
requires exogenous capacity restriction
- ▶ Rewarding L: it is worthwhile to admit  $l$   
can be overcome by noisy communication

# Extensions

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More than 2 periods? More than 2 types?

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## Optimal Belief Path $T = 2$

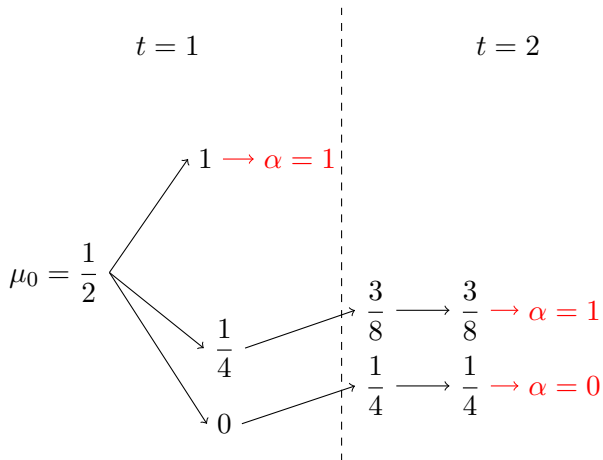


Figure 10: The principal's belief path at optimum

# Optimal Belief Path $T < \infty$

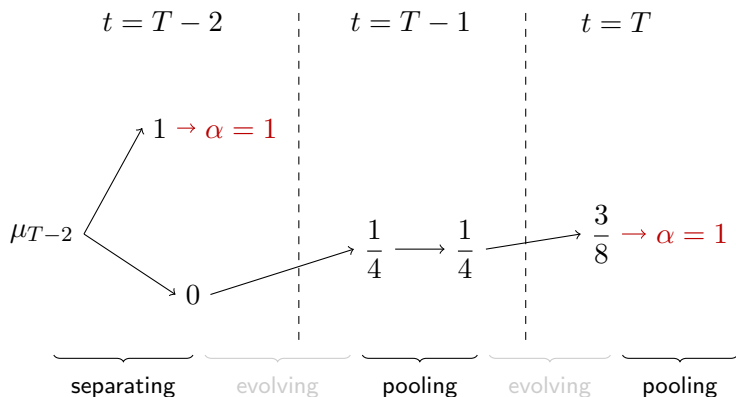


Figure 11: The optimal belief path when  $3 \leq T < \infty$ ,  $\rho = \frac{3}{4}$ ,  $c = \frac{7}{4}$

# Optimal Belief Path $T < \infty$

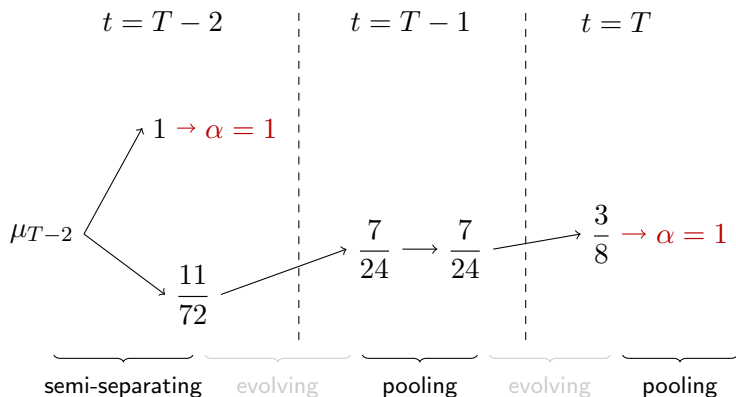


Figure 12: The optimal belief path when  $3 \leq T < \infty$ ,  $\rho = \frac{4}{5}$ ,  $c = \frac{7}{4}$

# Optimal Belief Path $T < \infty$

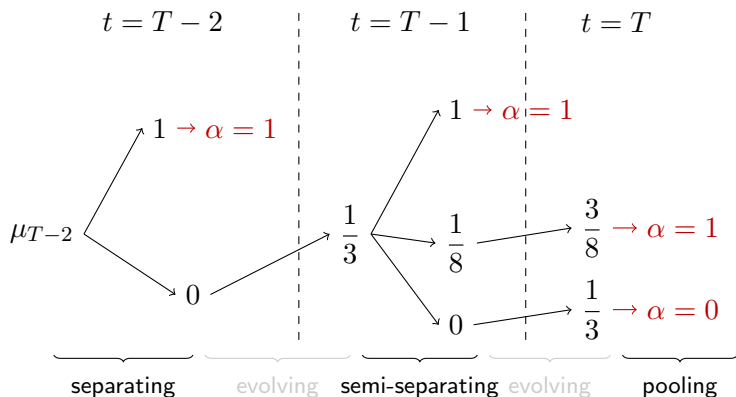


Figure 13: The optimal belief path when  $3 \leq T < \infty$ ,  $\rho = \frac{2}{3}$ ,  $c = \frac{7}{4}$



# Optimal Belief Path $T = \infty$

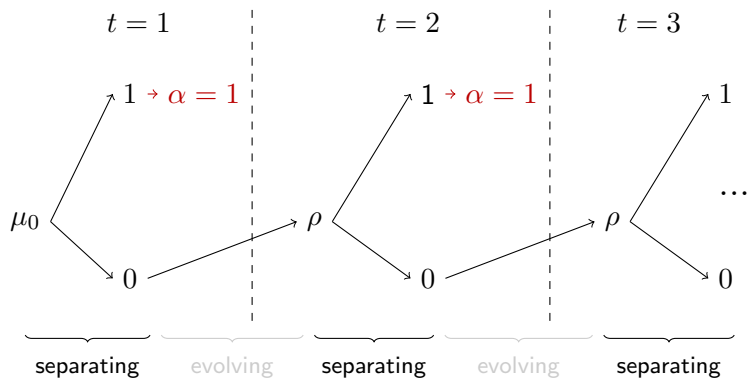


Figure 14: The optimal belief path when  $T = \infty$

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More than 2 periods? More than 2 types?

Bad images wash out through mean-reversion

Distortion is back-loaded as much as possible

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## Interval Type Space $\Theta = [0, 1]$

Model:

- ▶  $T = 2$ ,  $c < 0.5$ ,  $\delta = 1$ , total capacity is 1
- ▶  $\theta_1 \sim U[0, 1]$ ,  $\theta_2 = \theta_1$  w.p.  $\lambda$  and redrawn w.p.  $1 - \lambda$
- ▶ Default: allocate immediately

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- ▶ Default: allocate immediately

Self-persuasion with continuous type

- ▶ Period 2: only the perceived mean  $E(\theta_2|\beta, r_1)$  matters
- ▶ Period 1:  $E(\theta_2|\beta, r_1) = \lambda E(\theta_1|\beta, r_1) + 0.5(1 - \lambda)$
- ▶ Only posterior mean matters: output message reduced to 1-dimensional

# Interval Type Space $\Theta = [0, 1]$

Optimal Mechanism with medium cost:

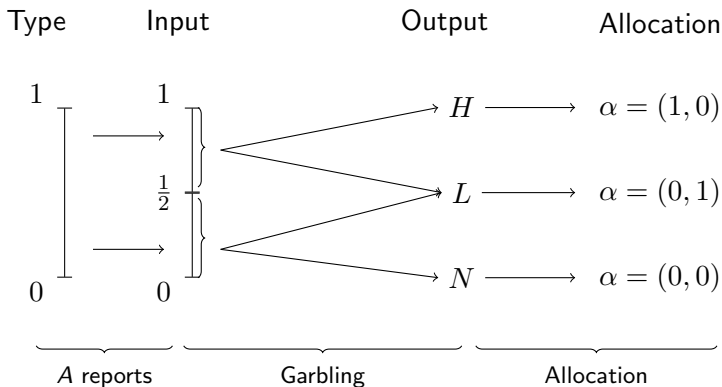


Figure 15: Optimal mechanism with continuous type

# Extensions

More than 2 periods? More than 2 types?

Simple mechanism similar to binary type



# Open Questions

$T < \infty, K < T$  units

$T = \infty, 1$  unit each period

**Mechanism design w/o money:** Guo and Horner (2018), Balseiro et al. (2018), Lipnowski and Ramos (2019), Chen (2019), etc.

**Revelation principle w/o commitment:** Myerson (1982), Forges (1986), Bester and Strausz (2001, 2007), Doval and Skreta (2020a, 2020b), Xu and Xu (2020), etc.

**Mechanism design w/o money:** Guo and Horner (2018), Balseiro et al. (2018), Lipnowski and Ramos (2019), Chen (2019), etc.

**Revelation principle w/o commitment:** Myerson (1982), Forges (1986), Bester and Strausz (2001, 2007), Doval and Skreta (2020a, 2020b), Xu and Xu (2020), etc.

**Noise improves information transmission:** Blume et al. (2007), Ivanov (2014), Salamanca (2016), Blume et al. (2019), etc.

**Rebuilding commitment through semi-separation:** Hosios and Peters (1989), Dewatripont and Maskin (1995), Nosal and Ordonez, (2016); Carrillo and Mariotti (2000), Brocas et al. (2004); Ball (2020); Whitmeyer (2020), etc.

- ▶ Dynamic allocation/delegation in a changing world
- ▶ Tension between incentive provision and lack of commitment
- ▶ Commitment partially rebuilt by noisy communication
- ▶ Key insight: commit by manipulating future belief
- ▶ The noisy channel is necessary for implementation

# Thanks!

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## How to solve Bayesian Persuasion

For any primary BP problem  $(w, \mu)$ , the value of the optimal signal structure is obtained by

$$\begin{aligned} \max_{(\tau, \nu)} \quad & \sum_{\nu} \tau(\nu) w(\nu) \\ \text{s.t.} \quad & \sum_{\text{supp}(\tau)} \tau(\nu) \nu = \mu \end{aligned}$$

Geometrically,  $\text{supp}(\tau)$  and  $\tau$  are solved by concavifying  $w(\nu)$

## How to solve Constrained Bayesian Persuasion

For any primary c-BP problem  $(w, \mu)$ , the value of the optimal signal structure is obtained by

$$\begin{aligned} \max_{(\tau, \nu)} \quad & \sum_{\nu} \tau(\nu) w(\nu) \\ \text{s.t.} \quad & \sum_{\text{supp}(\tau)} \tau(\nu) \nu = \mu \\ & \sum_{\text{supp}(\tau)} \tau(\nu) g(\nu) = 0 \end{aligned}$$

Geometrically,  $\text{supp}(\tau)$  and  $\tau$  are solved by concavifying Lagrangian  $w(\nu) + \eta g(\nu)$  and  $\eta$  is pinned down by  $\sum_{\text{supp}(\tau)} \tau(\nu) g(\nu) = 0$